Local Assistance Plan (LAP) Diagnostic Self-Review Document and Report Template



Name of Principal:	Jacqueline Liburd
Name/Number of School:	Hillcrest Elementary School - 661500010001
School Address:	4 Horton Drive, Peekskill, NY 10566
School Telephone Number:	(914) 739-2284
Principal's Direct Phone Number:	(914) 739- 2284
Principal's E-Mail:	jliburd@peekskillcsd.org
District Telephone Number:	(914) 737-3300
Superintendent's Direct Phone Number:	(914) 737-3300
Superintendent's E-Mail:	llicopoli@peekskillcsd.org
Reason for LAP Designation:	Failure to make AYP,
Website Link for Published Report:	http://peekskillcsd.org//Domain/4 http://peekskillcsd.org/Domain/10

certify that the information provided above and in the attached documents is true and accurate to the best of my knowledge. I understand that the accountability status determination reported in the Information Reporting Services (IRS) portal/NY START is official and that the district and its school must meet all federal and State requirements pertaining to such accountability designations and expected student performance improvements.
further certify that I have reviewed the Diagnostic Self-Review Document and met with the school leadership to discuss and revise the rubric ratings as appropriate and that I concur that the ratings provided in the rubric are an accurate assessment of the school's current performance in relation to the

Date

Superintendent's Signature _____ Date _____
For New York City schools, the Community School District Superintendent must sign the self-assessment.

A Message to School/District Leaders:

School Principal's Signature

tenets.

The purpose of the New York State Education Department (NYSED) school review is to provide all New York State (NYS) stakeholders currently involved in school and/or district evaluation cogent messages around school improvement and highly effective educational practices. Our thinking is that the more the NYS educational community engages in common practices and uses common language to evaluate and describe effective schools, the more readily we, as an educational community, will be able to provide high-quality seats to all students in our state.

Guidance

The Diagnostic Self-Review Document provides an opportunity for the school, with the assistance of the district, to assess its current level of performance in regard to the school leadership, teacher practices and decisions, curriculum development and support, student social and emotional developmental health, and family and community engagement. Schools should use the self-review as an opportunity to identify actions to be taken to improve student academic results for the identified subgroup(s), describe the district resources to be used to implement the actions identified, and describe the professional development activities planned to support the implementation of the actions to improve student academic results.

The Diagnostic Self-Review Document and Report Template must be approved by the district's Board of Education (for New York City (NYC) schools, it must be approved by the Chancellor) and posted to the district's website by Friday, November 22, 2013, as well as kept on file at both the school and the district offices.

Completing This Form

- ✓ Before completing this form, please examine the rubric, and discuss the tenets and the statements of practice with the district representative who will be assisting you in completing, reviewing and approving your LAP Self-Assessment. As the rubric used for the Diagnostic Self-Review is the same one as used for Diagnostic Review for School and District Effectiveness (DTSDE) conducted in Focus Districts, the DTSDE website (http://www.p12.nysed.gov/accountability/diagnostic-tool-institute/home.html) contains helpful information about the rubric.
- In collaboration with your school leadership team and your district representatives, complete the Self-Review by identifying the strategies and practices you either are planning to implement or have implemented that meet the needs of your school, as identified by the assessment.
 - Pay particular attention to the performance of the subgroups that caused the school to be identified as requiring a Local Assistance Plan (LAP).
 - Use evaluative language and connect how the strategies and practices have or will impact teaching and learning.
 - Make sure the activities proposed reflect a new and robust direction or a continuation of practices that are showing evidence-based positive results in closing the achievement gap(s).
- ✓ Be concise and clear when describing the evidence that supports your ratings.
- ✓ Provide information in the plan that addresses the "who, what, when, and why" of the strategies chosen to meet the needs of the school.
- ✓ **Please Note:** The designation of a school as a LAP means that a school has areas that need improvement, particularly as they relate to the subgroup(s) of students who are failing to make academic gains. These areas should be reflected in the ratings, evidence and action plans outlined in this assessment.
- ✓ Before the completed Self-Review Document and Report Template are submitted to the Board of Education (for NYC, the Chancellor) for approval, the school superintendent must meet with the school leadership to discuss and revise the rubric ratings as appropriate.

A successfully completed Self-Review provides an accurate picture of your school and its needs and describes the actions you and the district will take to address these needs. The evidence and plans for improvement described in the document will closely align to the expectations put forth in the rubric, therefore aligning the plan to the optimal conditions for school effectiveness.

If you have any questions regarding completion of the Local Assistance Plan Self Assessment, please send an email to accountinfo@mail.nysed.gov.

School Information Sheet									
Grade Configuration		4 th -5 th	Total Enrollm	nent 492	%	Title 1 Population	100%	Attendance Rate	97.44%
Free Lunch	75%	Reduced	7%	Student	%	Limited English	24.19	Students with	14.63%

Lu	unch		Sustair	nability		Prof	ficient		%	Disa	abiliti	es			
		T			er of Eng	glish L	anguage Lea	arner (Classes						
gual	0	#Dual L	anguage	<u> </u>	6	#Se	lf-Contained	Englis	h as a S	Second	Langu	ıage	0		
			Types	and Nu	mber of	f Spec	ial Educatio	n Class	ses						
:	2	#Consu	Itant Te	aching	1	#Int	egrated Coll	laborat	ive Tea	aching			2		
	1														
				Types a	and Nun	nber S	Special Class	ses							
i	#Music	3	#Dram	a	1	# Fc	reign Langu	age	0	# Dan	ce	0	CTE	#0	
					Racial/I	Ethnic	Origin								
0	Black or		⊔ic	nanic		Asia	n or Native						Multi		
•	African	23%		-	67%	Hav	vaiian/Other		0%	White	9 9	9%		1%	
70	American		OI	Latino		Paci	ific Islander						Taciai		
					Pe	rsonn	nel								
	2		# of As	sistant	0	# of	Deans		0	# of C	ounse	elors	/	1	
l			Princip	als						Social	Worl	kers			
h No	0		% Tead	hing	0	% T	eaching with	ı Fewe	r	5	Ave	rage	Teacher	64%	
rtificate	2		Out of			Tha	n 3 Yrs. of Ex	кр.			Abs	ence	S		
			Certific	cation											
				Ove	rall Acco	ounta	bility Status								
	Mat	hematic	S			Scie	ence				4	Year			
10%	Perfo	rmance	nance at 11%		1% Performance at		nance at	71%		G	Graduation Rate		N/A		
	leve	els 3 & 4				levels	3 & 4			(HS Only)					
			С	redit Ac	cumulat	ion (F	ligh School (Only)							
	% (of 2 nd yr.			9/ of	ord	r students								
NI/A	stud	N/A		21/2				,		NI/A		6 Year			N/A
IN/A	ear			WI			G G		Graduation Rate		N/A				
	С	redits				cre	uits								
					-			_							
	Achieve	ment Gap	o (AG), Ci	ut Point (CP), and	or Die	d Not Meet A	dequat	e Yearly	Progres	s (AYI	P)			
Mathe	ematics	Scie	nce	Grad	uation R	Rate	Subgroup								
							American	Indian	or Alas	ka Nati	ve				
							Hispanic o	r Latin	0						
							White								
							Students v	vith Di	sabilitie	es					
							Economica	ally Dis	advant	aged					
AYP	, AG						Black or Af	frican A	America	an					
								-45	lavvaiia	- /O+b-	D:	· C: - 1-1			
							Asian or N	ative F	iawaiia	n/Otne	rPaci	ITIC IS	lander		
							Multi-racia		lawalla	nyOtne	r Paci	ITIC IS	lander		
	gual 0 % In No rtificate 10% N/A	#Music #Music #Music Black or African American 2 In No Tifficate Mat Perfo leve N/A Stud ear C	gual 0 #Dual L 2 #Consu 1 #Music 3 Black or African American 2 2 No No Ortificate Mathematic Performance levels 3 & 4 % of 2 nd yr. students whe earned 10+ credits Achievement Gal Mathematics Scie	Types and gual 0 #Dual Language Types 2 #Consultant Text 1 #Music 3 #Dram 0 African American 23% His or language American 23% American 23% Princip or language American 23% All language American 23%	Types and Number gual 0 #Dual Language Types and Number supplies	Types and Number of Engual 0 #Dual Language 6 Types and Number of	Types and Number of English I gual 0 #Dual Language 6 #Se Types and Number of Spec 2 #Consultant Teaching 1 #Int Types and Number of Spec 2 #Consultant Teaching 1 #Int Types and Number of Spec Racial/Ethnic Racial/Ethnic O African	Types and Number of English Language Legual 0 #Dual Language 6 #Self-Contained Types and Number of Special Education Types and Number of Special Education 1 #Integrated Coll 2 #Integr	Types and Number of English Language Learner of gual 0 #Dual Language 6 #Self-Contained Englis Types and Number of Special Education Class 1 #Integrated Collaborat 1 #Integrated Collaborat 1 #Foreign Language	Types and Number of English Language Learner Classes gual 0	Types and Number of English Language Learner Classes gual 0 #Dual Language 6 #Self-Contained English as a Second of Types and Number of Special Education Classes #Consultant Teaching 1 #Integrated Collaborative Teaching	Types and Number of English Language Learner Classes gual 0 #Dual Language 6 #Self-Contained English as a Second Language	Types and Number of English Language Learner Classes gual 0 #Dual Language 6 #Self-Contained English as a Second Language Types and Number of Special Education Classes 2 #Consultant Teaching 1 #Integrated Collaborative Teaching 1 Types and Number Special Classes #Music 3 #Drama 1 #Foreign Language 0 #Dance 0 Racial/Ethnic Origin #African American 23% Hispanic or Latino 67% Hawaiian/Other Pacific Islander Personnel 2 # of Assistant Principals	Types and Number of English Language Learner Classes Warmarian Second Language Second Language	

Rate each practice with an H, E, D, or I in the space provided. Before assigning a rating of Effective or Highly Effective to a Statement of Practice, the school should pay particular attention to how the statement of practice is related to the performance of the subgroup(s) of students who caused the school to be identified as requiring a LAP. When providing a response to a Statement of Practice that Is Effective, Developing, or Ineffective, the school should specify whether actions will be targeted to the subgroup(s) of students who caused the school's identification or be part of a whole school transformation or turnaround strategy.

		and Decisions: Visionary leaders create a school community and culture that lead to success, w	vell-being
and high		all students via systems of continuous and sustainable school improvement.	
D - 41	Statement of Practice 2		h h
Rating		culated vision, understood and shared across the community, with a shared sense of urgency al	oout
	achieving school-wide g	goals aligned with the vision as outlined in the School Comprehensive Educational Plan (SCEP).	
		a) The school community shares and promotes a distinctive and robust vision for student ach	
		and well-being based on data and holds itself accountable for working as a community to rea	alize this
		vision as outlined in its SCEP and other school improvement documents.	
	Highly Effective	b) The vision is created and enthusiastically supported by staff, families and students such the	at it is
		uniformly seen, heard and known across the community.	
		c) The school community develops and works toward specific, measurable, ambitious, results	s oriented
		and timely goals that reflect urgent priorities and ensure the realization of the vision.	
		a) The school community shares a vision concerning student achievement and well-being and	
		they want to work as a community to realize this vision as outlined in the SCEP and other sch	iool
		improvement documents and data.	
	Effective	b) The vision is created by a select group of staff and families and is supported by the school	community
		such that it is uniformly seen, heard and known across the community.	
		c) The school community develops and works toward specific, measurable, ambitious, results	s oriented
		and timely goals that reflect priorities that are aligned with the vision.	
		a) The school community has a vision for student achievement and well-being and is in the p	rocess of
		developing shared ownership and ways to incorporate findings from the school's data.	
	Developing	b) The vision created is gaining more support with the staff, families and students across the	
		c) The school community is developing and working toward specific, measurable, ambitious,	results
		oriented and timely goals; these goals are not priorities aligned to the vision.	
		a) The school community has a vision, but it is misaligned to student achievement and well-b	eing based
		on the school's data.	
	Ineffective	b) The vision is unknown, not commonly understood and/or has not been shared with the sta	aff, families
Ш	іпенестіче	and students across the community.	
		c) The school community does not develop and work toward goals, or, if the community is w	orking
		toward goals, they are not specific, measurable, ambitious, results oriented and timely.	
		Classroom Observations – # Visited: 22 Documents Reviewed:	
		Interviews with Students – #: District Plan	
	dicate the evidence	merviews with students in	
	letermine the rating.	interviews with support staff – #: _5	
Check all t	hat apply.	Interviews with Teachers – #: <u>35</u>	
		Interviews with Parents/Guardians – #: 10	
		Other: School Learning Team & LAP Team	
IC II CO	OD with the Effective		
if the So	JP rating <u>is</u> Effective	e, Developing or Ineffective , please provide a response in the areas below.	
Actions in	n this area to be taken	District vision articulated by the Superintendent of Schools and building principal will continu	ue to be
	ve the identified	communicated to all stakeholders through:	
	o(s) student	Weekly Staff Highlights	
	ince levels.	Monthly Parent Letters	
periorina	ince revers.	District and School Homepage	
Describe	the district resources to	Continue articulation at Superintendent's Conference Days	
be used t	o implement the	Continue to work closely with the Director of Special Education (monthly meetings) as well a	s with the
actions in	this area to improve	Assistant Superintendent for Curriculum and Instruction (Elementary)	
the ident	ified subgroup(s)		
student p	performance levels.		
Describe	the professional	District-wide Professional Learning Academies	<u></u>
	nent activities planned		
to suppor	rt the implementation		
of the actions in this area.			

Rating	(student achievement, curriculum & teacher practices; leadership development; community/ramily engagement; and student social						
	and emotional developme	ntal health) that make progress toward mission-critical	goals.				
	Highly Effective	a) The school leader models excellence in the creation interconnected and lead to the collection and analysis improvement and action. b) The school leader espouses and supports practices progress and achievement that are self-generative, who fo best practices that lead to sustained high performa c) The school leader creates—and, where appropriate communicate—pertinent school goals that are timely, stakeholders and used by them to improve the quality	in all areas that will guide a cycle of continuous in all areas that impact a school and student hich include virtuous feedback loops and examples nce. c, collaborates with staff and families to explicitly transparent and widely available to all				
	Effective	a) The school leader encourages the staff to use systems that are dynamic, adaptive, interconnected and lead to the collection and analysis of outcomes. b) The school leader espouses and supports practices in areas that impact a school and student progress and achievement, which include feedback loops and examples of best practices connected to student achievement. c) The school leader communicates pertinent school goals that are timely, transparent and widely available to all stakeholders.					
	Developing	 a) The school leader encourages the staff to use systems that lead to the collection and analysis of outcomes. b) The school leader expects staff to use best practices related to school and student progress and achievement. c) The school leader is working on developing school goals and putting steps into place to communicate them to all stakeholders. 					
	Ineffective	 a) The school leader does not encourage the staff to u of outcomes. b) The school leader expects the staff to use best practhose practices are; nor has the leader provided space c) Creating school goals is not a priority, or the school stakeholders. 	etices, but has not clearly articulated what and how er for the staff to identify the best practices.				
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: 35 Interviews with Parents/Guardians – #: 10 Other: School Learning Team & LAP Team	Documents Reviewed:				
If the SC	OP rating is Effective , D	eveloping or Ineffective, please provide a resp	ponse in the areas below.				
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Continue to examine student data and communicate of manner Student Achievement Data – AIMSweb and Fountas & Curriculum & Teacher practices- lesson plan review; gi Mapping Leadership Development;-School Learning Team, Cont collaboration Community/Family engagement- PTO and developme Student Social and Emotional Developmental Health-Andrus and Family Ties, SW and psychologist	with all stakeholders in a transparent and timely Pinnell; IEP progress reports rade level meetings; Rubicon Atlas Curriculum tent Grade Level Leaders and ESL Lead Teacher nt of Hillcrest Community School Initiative				
used to in this area t subgroup levels.	the district resources to be inplement the actions in to improve the identified (s) student performance	Aimsweb – ELA Progress Monitoring Data from Aimsweb Building RTI/Data Team Fountas & Pinnell Benchmarking Data NYS State Assessments SIOP Training - Director of Special Education – Joyce Le Lesley Literacy Training Classroom walkthroughs and immediate feedback loo					
	ent activities planned to	Building level training using Fountas and Pinnell assess					

support the implementation of the	Building level training using FBA and BIP (Consultant from Vital Behaviors)
actions in this area.	

Rating	Statement of Practice 2.4: Leaders make strategic decisions to organize resources concerning human, programmatic and fiscal capital so that school improvement and student goals are achieved.					
	Highly Effective	 a) The school leader models excellence in the creation and use of systems that are dynamic, adaptive and interconnected and lead to the collection and analysis of outcomes that will guide a cycle of continuous improvement and action. b) The school leader espouses and supports practices in all areas that impact a school and student progress and achievement that are self-generative, which include virtuous feedback loops and examples of best practices that lead to sustained high performance. c) The school leader creates—and, where appropriate, collaborates with staff and families to explicitly communicate—pertinent school goals that are timely, transparent and widely available to all stakeholders and used by them to improve the quality of student life. 				
	Effective	a) The school leader encourages the staff to use systems that are dynamic, adaptive, interconnected and lead to the collection and analysis of outcomes. b) The school leader espouses and supports practices in areas that impact a school and student progress and achievement, which include feedback loops and examples of best practices connected to student achievement. c) The school leader communicates pertinent school goals that are timely, transparent and widely available to all stakeholders.				
	Developing	 a) The school leader encourages the staff to use systems that lead to the collection and analysis of outcomes. b) The school leader expects staff to use best practices related to school and student progress and achievement. c) The school leader is working on developing school goals and putting steps into place to communicate them to all stakeholders. 				
	Ineffective	 a) The school leader does not encourage the staff to use systems that lead to the collection and analysis of outcomes. b) The school leader expects the staff to use best practices, but has not clearly articulated what and how those practices are; nor has the leader provided space for the staff to identify the best practices. c) Creating school goals is not a priority, or the school leader has not communicated the goals to the stakeholders. 				
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: Interviews with Parents/Guardians – #: Other: School Learning Team & LAP Team				
If the SC	OP rating <u>is</u> Effective , De	eveloping or Ineffective, please provide a response in the areas below.				
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Budget resources are distributed equitably. All classrooms have access to technology as evidenced by: Purchase of Eno Board, Document Cameras for all rooms				
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		All students have access to all district and building resources and programs (SRI assessments; Fountas and Pinnell assessments; AIMSweb assessments)				
Describe the professional development activities planned to support the implementation of the actions in this area.		Guided Reading – Provided by reading teachers Comprehension and Fluency – Principal and Reading Teachers Stephanie Harvey's Comprehension Toolkit – Reading Teacher				

	Statement of Practice 2.5:								
	The school leader has a fully functional system in place to conduct targeted and frequent observations; track progress of teacher								
Rating		sed on student data, feedback and professional development opportunities; and hold administrators and staff							
accountable for continuou Highly Effective		a) The school leader and other school administrators have developed and implemented an explicit and widely communicated system for frequently observing targeted teacher practices throughout the school year that result in relevant feedback and individualized teacher improvement plans. b) The school leader and other school administrators strategically use student data over time, feedback from formal and informal observations, and professional development opportunities connected to improvement plans and conversations to assess and adjust supports provided to teachers and other staff members. c) The school leader conducts periodic check-ins of other school administrators (especially administrators supervising subgroups of students who are experiencing achievement and developmental lags, i.e.,							
		special education and English language learner supervisors) and staff members that lead to a clear understanding of the next steps, aligned to their improvement plan, that are necessary to be able to yield a positive year-end evaluation rating.							
\boxtimes	Effective	 a) The school leader and other school administrators have developed and implemented a system for frequently observing targeted teacher practices throughout the school year that result in relevant feedback and teacher improvement plans. b) The school leader and other school administrators use student data, feedback from formal and informal observations, and professional development opportunities connected to improvement plans and conversations to provide supports to teachers and other staff members. c) The school leader conducts periodic check-ins of other school administrators (especially administrators supervising subgroups of students who are experiencing achievement and developmental lags, i.e., special education and English language learner supervisors) and staff members that lead to an understanding of the next steps that are necessary to be able to yield a positive year-end evaluation rating. 							
	Developing	 a) The school leader and other school administrators are planning to develop a system for frequently observing teachers that will result in relevant feedback and teacher improvement plans. b) The school leader and other school administrators use feedback from formal and informal observations to provide supports to teachers and other staff members. c) The school leader conducts check-ins of specific staff members, but does not align the findings of the check-ins to improvement steps necessary to yield a positive year-end evaluation rating. 							
	Ineffective	a) The school leader and other school administrators have no formal plans for frequently observing teachers, do not have teacher improvement plans or conversations about teacher improvement plans are not prioritized. b) The school leader and other school administrators do not connect information about student data or former feedback to the development of supports provided to teachers and other staff members. c) The school leader does not conduct periodic check-ins of staff and administrators, and the steps necessary for positive year-end evaluation ratings are not known or communicated.							
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: Interviews with Parents/Guardians – #: Other: School Learning Team & LAP Team							
If the SC	OP rating is Effective , De	eveloping or Ineffective, please provide a response in the areas below.							
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Continued dedication to effective observation practices including feedback from walkthroughs, post- observation conferences, and collaboration with the director of special education. Weekly review of lesson plans; review of IEP progress reports; and quarterly report cards							
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		Assistant Superintendent for C&I, Director of Special Education will observe educators at Hillcrest School for the announced observations and the building principal will observe for unannounced observations and frequent walkthroughs. Evaluations will be collaborative. UCLA Walkthrough's will be implemented for peer-peer collaboration and feedback regarding effective instruction							
	the professional lent activities planned to	Professional Development for APPR requirements will include faculty conferences focused on proficient (effective) practice and distinguished (highly effective) practice as defined using the Charlotte Danielson							

support the implementation of the	model.
actions in this area.	

Tenet 3 - Curriculum Development and Support: The school has rigorous and coherent curricula and assessments that are ***appropriately aligned to the Common Core Learning Standards (CCLS) for all students and are modified for identified subgroups in order to maximize teacher instructional practices and student-learning outcomes. Statement of Practice 3.2: Rating The school leader and staff support and facilitate the quality implementation of rigorous and coherent curricula appropriately aligned to the Common Core Learning Standards (CCLS) in Pre K-12. a) The school leader and staff provide consistent, systematic, and timely individualized and group professional development support to all teachers across grades and subjects to ensure that pertinent decisions are made about the delivery of the curricula. b) The school leader fosters a culture where teachers ensure that the implemented CCLS curricula are **Highly Effective** dynamic and address what students need to know in order for the school-wide goals to be achieved. c) The school uses cohesive and comprehensive curricula that include clear, descriptive units of studies appropriately aligned to the CCLS and consider what students need to know across all grades to become college and career ready. a) The school leader and staff provide consistent and systematic support to all teachers across grades and subjects appropriately aligned to rigorous and coherent CCLS curricula. b) The school leader and teachers work to ensure that the implemented curricula are appropriately \square **Effective** aligned to the CCLS. c) The school uses cohesive and comprehensive curricula that include clear, descriptive units of studies appropriately aligned to standards and consider what students need to know across all grades. a) The school leader and staff provide curriculum support that does not target the expectations set forth in the CCLS. **Developing** b) The school leader and staff use of curricula focuses on standards that are not CCLS-appropriately aligned. c) The school uses curricula that consider standards and what students need to know. a) The school leader and staff do not provide curriculum support to teachers. b) The school leader and staff use of curricula are static and are not appropriately aligned to standards. Ineffective c) The school has plans for teaching students that are not aligned to any standards. Classroom Observations – # Visited: 22 **Documents Reviewed:** Interviews with Students - #: _____ Please indicate the evidence used to Interviews with Support Staff – #: _5___ determine the rating. Check all that apply. \nearrow Interviews with Teachers – #: 35 \bigcirc Interviews with Parents/Guardians – #: 10Other: School Learning Team & LAP Team If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below. Time is scheduled (Weekly) to meet as grade levels to share and review ELA modules, prepare for implementation with students, provide adaptations as necessary, procure alternate materials to meet needs of students. Select Engage NY demonstration videos, Teacher Channel videos and schedule for sharing at faculty meetings. Actions in this area to be taken to Provide for technology integration as additional supports: improve the identified subgroup(s) • Acquire additional Eno Boards, I-Pads, E-Books and other technology as appropriate. student performance levels. • Research resources to support ELA and Math module implementation (e.g., IXL, Star Fall, System 44, READ 180,etc.). Request free, sample subscriptions to review and assess. Increase use of Raz-Kids both in-school at home Post ELA and Math objectives in all classrooms Tier 2 Interventions in Classrooms in small groups Module resources – ELA & Math Describe the district resources to be Reallocating textbook funds for purchasing module resources used to implement the actions in this area to improve the identified Needs assessment will be completed to identify and close gaps in appropriate fiction materials: subgroup(s) student performance Judy Thau of A to Z Resources will work with our school librarian to accomplish this. levels. · Math grade level leadership team reviews Math modules weekly: unpack, unwrap, understand Math Modules as they are released. Develop list of additional resources need to fully implement modules. Describe the professional Tier 2 interventions under RTI - Principal and Reading Teachers using materials from FCRR development activities planned to http://www.fcrr.org/

support the implementation of the	Teacher's College Reading Assessment training
actions in this area.	Fountas & Pinnell Benchmark Assessment training
	Analyzing Running Records training
	Dissemination of materials from Engage NY
	Aimsweb Math training on using screening protocol
	Summer Training for teachers (voluntary institute)

	Statement of Practice 3.3:	
Rating	Teachers ensure that unit a	and lesson plans that are appropriately aligned to the CCLS coherent curriculum introduce complex
	materials that stimulate hi	gher-order thinking and build deep conceptual understanding and knowledge around specific content.
	Highly Effective	a) Teachers are supported so that their instructional expertise is developed and nurtured during regularly scheduled grade-level meetings, which are guided by targeted agendas based on student and school data to ensure that all unit plans across their grade/subject are appropriately aligned to the CCLS coherent curriculum and meet students' needs. b) Teachers use pacing calendars and unit plans across all grades, content areas and classes that expose students to a progression of sequenced and scaffolded complex materials appropriately aligned to the CCLS that meet the learning needs of pertinent groups of students (i.e., special education and English language learners) so that they are able to achieve at high consistent rates. c) Teachers use CCLS appropriately aligned lesson plans that promote higher-order thinking skills in all groups of students and develop analytical, evaluative and reflective skills across content areas by providing supports and extensions necessary for student achievement.
	Effective	a) Teachers formally participate in grade-level or other meetings to collaboratively create and examine coherent CCLS-appropriately aligned curriculum unit plans across their grade/subject. b) Teachers use appropriately aligned CCLS pacing calendars and unit plans across all grades, content areas and classes that expose students to a progression of sequenced complex materials. c) Teachers use CCLS-appropriately aligned lesson plans that promote higher-order thinking skills and help students analyze information.
	Developing	a) Teachers formally participate in grade-level or other meeting opportunities to discuss unit plans across their grade/subject areas.b) Teachers use unit plans in classes that expose students to materials aligned to their grade.c) Teachers use lesson plans that are aligned to standards and appropriate for the grade and subject.
	Ineffective	a) Teachers meet informally and/or have no systems or protocols for working on unit plans.b) Teachers use grade/subject materials that are not aligned to unit plans or pacing calendars.c) Teachers do not consistently use lesson plans to instruct students that are aligned to the standards or appropriately addresses the grade and subject.
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: 35 Interviews with Parents/Guardians – #: 10 Other: School Learning Team & LAP Team
If the SC	OP rating <u>is</u> Effective , D o	eveloping or Ineffective, please provide a response in the areas below.
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Time is scheduled (Weekly) to meet as grade levels to share and review ELA modules, prepare for implementation with students, provide adaptations as necessary, procure alternate materials to meet needs of students. Select Engage NY demonstration videos, Teacher Channel videos and schedule for sharing at faculty meetings. Provide for technology integration as additional supports: Acquire additional Eno Boards, I-Pads, E-Books and other technology as appropriate. Research resources to support ELA and Math module implementation (e.g., IXL, Star Fall, etc.). Request free, sample subscriptions to review and assess. Increase use of Raz-Kids both in-school and at home Post ELA and Math objectives in all classrooms Tier 2 Interventions in Classrooms in small groups

Describe the district resources to be	Module resources – ELA & Math
used to implement the actions in	 Reallocating textbook funds for purchasing module resources
this area to improve the identified	 Needs assessment will be completed to identify and close gaps in appropriate fiction materials:
subgroup(s) student performance	Judy Thau of A to Z Resources will work with our school librarian to accomplish this.
levels.	 Math grade level leadership team reviews Math modules weekly: unpack, unwrap, understand Math
	Modules as they are released. Develop list of additional resources need to fully implement modules.
	Tier 2 interventions under RTI - Principal and Reading Teachers using materials from FCRR
	http://www.fcrr.org/
Describe the professional	Teacher's College Reading Assessment training
Describe the professional development activities planned to	Fountas & Pinnell Benchmark Assessment training
support the implementation of the actions in this area.	Analyzing Running Records training
	Dissemination of materials from Engage NY
	Aimsweb Math training on using screening protocol
	Summer Training for teachers (voluntary institute)

	Statement of Practice 3.4:			
Rating	The school leader and tead	teachers ensure that teacher collaboration within and across grades and subjects exists to enable students to		
	have access to a robust curriculum that incorporates the arts, technology and other enrichment opportunities.			
	Highly Effective	 a) The school has a culture where all teachers work in partnerships within and across grades and subjects vertically and horizontally on a regular basis targeting student development, what is taught and why it is taught. b) The school leader and teachers ensure that students are exposed to a rich CCLS-appropriately aligned academic curriculum that enables them to develop and demonstrate high cognitive abilities/competency in discovering, creating and communicating information using the arts, technology and other enrichment areas. 		
	Effective	 a) The school leader and staff create opportunities for all teachers to work in partnerships within and across grades and subjects vertically and horizontally on a regular basis targeting what is taught and why it is taught. b) The school leader and teachers ensure that students are exposed to a standards-based aligned curriculum that enables students to discover, create and communicate information using the arts, technology and other enrichment areas. 		
	Developing	 a) The school leader creates opportunities for specific teams of teachers to work horizontally across grades or subjects on a regular basis. b) The school leader has not ensured that students' exposure to the arts and technology is aligned to the implemented academic curriculum, which limits how students fully benefit from using the arts, technology and other enrichment areas. 		
	Ineffective	a) Formal opportunities for teachers to meet across grades or subjects to plan and discuss strategies do not exist.b) The school leader has not taken measures to ensure that students are exposed to the arts, technology and other enrichment areas.		
Please indicate the evidence used to determine the rating. Check all that apply. Interviews with S		Classroom Observations – # Visited: Documents Reviewed: Documents Reviewed: Documents Reviewed:		
If the SOP rating is Effective , Developing or Ineffective , please provide a response in the areas below.				
Actions in this area to be taken to improve the identified subgroup(s) student performance levels. Art offered to all students 40 mins per week General Music offered to all 40 minutes per week Chorus for both grades Band for both grades Performances for students in Chorus, Band and Recorders at least 2 times per year		Art offered to all students 40 mins per week General Music offered to all 40 minutes per week Chorus for both grades Band for both grades		

	Students offered technology 40 minutes per week computer lab
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.	Music and art teachers Staffed computer lab Eno Boards in most classrooms with a plan to have all classrooms equipped by 14-15 school year.
Describe the professional development activities planned to support the implementation of the actions in this area.	N/A

	Statement of Practice 3.5:		
Rating	The school leader and teachers develop a data-driven culture based on student needs, assessments and analysis, which leads to strategic action-planning that informs instruction and results in greater student achievement outcomes.		
	Highly Effective	a) The school leader cultivates exemplary practices and models the collection and use of timely data (formative and summative assessments including screening, interim measures and progress monitoring) to assess school-wide effectiveness, identify student needs, and promote high levels of student learning and success. b) The school leader and teachers actively develop multiple points of assessments for students that immerse school teams in an in-depth analysis of assessment results and lead to the adaptation of instruction that is empirically/evidence based. c) The school leader and teachers collaboratively analyze collected data, leading to the development of comprehensive instructional plans for groups of students that capture current levels of student achievement, map out a clear and timely path for progress and growth, and engage students as active participants in their own learning.	
\boxtimes	Effective	 a) The school leader collects timely data (formative and summative assessments including screening, interim measures and progress monitoring) and shares it with teachers and instructional staff so they can assess school effectiveness, identify student needs, and promote high levels of student learning and success. b) The school leader and teachers use assessment tools to identify patterns of student learning that lead to the adaptation of instruction. c) The school leader and teachers analyze collected data, leading to the development of instructional plans for groups of students that capture current levels of student achievement and map out a clear and timely path for progress and growth. 	
	Developing	 a) The school leader reviews limited data and informs teachers and instructional staff of student achievement levels. b) The school leader and teachers use summative assessments to identify patterns of student learning and inform instruction. c) The school leader and teachers' analysis of data leads to an adaptation of instructional plans based on the performance of specific students, which causes a misalignment of instruction for other students. 	
	Ineffective	 a) The school leader does not use data as a mechanism to assess student achievement levels. b) The school leader and teachers do not utilize assessment tools as a vehicle to identify patterns of student learning. c) The school leader and teachers struggle with the use of data, which impedes their ability to inform the development of instructional plans for students. 	
determine Check all th		Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: Interviews with Parents/Guardians – #: Other: School Learning Team & LAP Team Interviews with Parents/Guardians – #: Other: School Learning Team & LAP Team Interviews with Parents/Guardians – #: Other: School Learning Team & LAP Team	

Actions in this area to be taken to	Develop school wide RTI Plan and implementation
improve the identified subgroup(s)	Data is collected, disseminated and reviewed.
student performance levels.	Improvement in analyzing the data for the purpose of tailored instruction by grade level and then by
	individual student is an area of improvement for 2014-2015
Describe the district resources to be	Aimsweb – ELA
used to implement the actions in	Progress Monitoring Data from Aimsweb
this area to improve the identified	Building RTI/Data Team
subgroup(s) student performance	Fountas & Pinnell Benchmarking Data
levels.	NYS State Assessments
	Director of Special Education – Joyce Long
Describe the professional	Classroom walkthroughs and immediate feedback loop
development activities planned to	Teachers will participate in data conversations guided by RTI Data Team
support the implementation of the	
actions in this area.	

Tenet 4 - Teacher Practices and Decisions: Teachers engage in strategic practices and decision-making in order to address the gap between			
what students know and need to learn, so that all students and pertinent subgroups experience consistent high levels of engagement, thinking			
and achie			
Rating	Statement of Practice 4.2: Teachers use instructional practices and strategies organized around annual, unit and daily lesson plans		
Nating	meet established student g	goals and promote high levels of student engagement and inquiry.	
		a) Teachers have a transparent, targeted plan that is informed by data (summative, interim, attendance,	
		IEPs, NYSESLAT, etc.), grade-level and school-wide goals for all groups of students.	
		b) Teachers use instructional practices and strategies that are aligned to plans and include	
	Highly Effective	accommodations for groups of students with disabilities and linguistic needs of English language	
Ш	riigiiiy Ericetive	learners/limited English proficient students to provide timely and appropriate instructional interventions	
		and extensions for all students.	
		c) Teachers create short- and long-term goals based on data with learning trajectories for groups of	
		students based on identified and timely needs that lead to student involvement in their own learning.	
		a) Teachers have a plan that is informed by data (summative, interim, attendance, IEPs, NYSESLAT, etc.)	
		and grade-level goals for all groups of students.	
		b) Teachers use instructional practices and strategies that are aligned to plans and include	
	Effective	accommodations for groups of students with disabilities and linguistic needs of English language	
Ш	Lifective	learners/limited English proficient students and provide instructional interventions to students that lead	
		to inquiry and engagement.	
		c) Teachers create short- and long-term goals for groups of students based on grade-level benchmarks	
		and leads to student involvement in their own learning.	
		a) Teachers have a plan and are learning how to align it to class data.	
	Developing	b) Teachers use instructional practices and strategies that are aligned to plans and provide instructional	
\boxtimes		interventions to students.	
		c) Teachers' established goals for groups of students are static and do not consider students' short- or	
		long-term progress.	
		a) Teachers do not have plans that are based on data.	
	Ineffective	b) Teachers use instructional practices and strategies that are neither aligned to a plan nor provide	
ш		instructional interventions to students.	
		c) Teachers have not established short or long-term goals for groups of students.	
		Classroom Observations – # Visited: 22 Documents Reviewed:	
Diago in	dianta tha avidanca usad ta	Interviews with Students – #:	
	dicate the evidence used to e the rating.	Interviews with Support Staff – #: _5	
	•		
Check all that apply.		Interviews with Teachers – #: 35	
		Interviews with Parents/Guardians – #: 10	
		Other: <u>School Learning Team & LAP Team</u>	
If the SOP rating is Effective , Developing or Ineffective , please provide a response in the areas below.		eveloping or Ineffective, please provide a response in the areas below.	
		, , , , , , , , , , , , , , , , , , , ,	
	this area to be taken to	Continue implementing RTI plan and analyze its effectiveness	
improve the identified subgroup(s) student performance levels.		Post daily ELA and Math objectives in all classrooms	
		Review data monthly at grade level team meetings and RtI/Data Team meeting	
otauciit p		i neview uata monthiv at grade level team meetings and nu/bata ream meeting	

Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		Special Education Dept Reading Teachers School Psychologist Aimsweb – ELA Progress Monitoring Data from Aimsweb Building RTI/Data Team Fountas & Pinnell Benchmarking Data	
developm	the professional ent activities planned to ne implementation of the this area.	Professional Development from reading teachers and principals	
Rating		Teachers provide coherent, appropriately aligned Common Core Learning Standards (CCLS)-based	
	Highly Effective	a) Teachers use instructional practices that are systematic and explicit, based on sequential lesson plans appropriately aligned to CCLS curriculum maps to instruct students, leading to high levels of achievement. b) Teachers use data and multiple strategies to provide students with a wide variety of ways to engage in	
	Effective	learning so that the students can achieve their targeted goals. a) Teachers use instructional practices appropriately aligned to CCLS curriculum maps to instruct students, leading to student achievement. b) Teachers provide students with a wide variety of ways to engage in learning that enable students to achieve their targeted goals.	
	Developing	a) Teachers use instructional practices that are aligned to standards but do not lead to increased student achievement.b) Teachers provide generic instruction to students that limit the ways in which students are able to access learning and achieve goals.	
	Ineffective	a) Teacher instruction is incoherent and not based on any lesson plans. b) Teachers' instruction is not purposeful or adaptive.	
	licate the evidence used to e the rating. nat apply.	Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: 35 Interviews with Parents/Guardians – #: 10 Other: School Learning Team & LAP Team	
If the SC	P rating is Effective, De	eveloping or Ineffective, please provide a response in the areas below.	
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Time is scheduled (Weekly) to meet as grade levels to share and review ELA modules, prepare for implementation with students, provide adaptations as necessary, procure alternate materials to meet needs of students. Select Engage NY demonstration videos, Teacher Channel videos and schedule for sharing at faculty meetings. Provide for technology integration as additional supports: Acquire additional Eno Boards, I-Pads, E-Books and other technology as appropriate. Research resources to support ELA and Math module implementation (e.g., IXL, Star Fall, etc.). Request free, sample subscriptions to review and assess. Increase use of Raz-Kids both in-school at home Post ELA and Math objectives in all classrooms Tier 2 Interventions in Classrooms in small groups	
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		Module resources – ELA & Math Reallocating textbook funds for purchasing module resources Needs assessment will be completed to identify and close gaps in appropriate fiction materials: Judy Thau of A to Z Resources will work with our school librarian to accomplish this. Math grade level leadership team reviews Math modules weekly: unpack, unwrap, understand Math Modules as they are released. Develop list of additional resources need to fully implement modules.	
Describe the professional Ti		Tier 2 interventions under RTI - Principal and Reading Teachers using materials from FCRR http://www.fcrr.org/	

support the implementation of the	Teacher's College Reading Assessment training
actions in this area.	Fountas & Pinnell Benchmark Assessment training
	Analyzing Running Records training
	Dissemination of materials from Engage NY
	Aimsweb Math training on using screening protocol

Rating Statement of Practice 4.4: Teachers create a safe environment that is responsive to students'		Teachers create a safe environment that is responsive to students' varied experiences, tailored to the	
Nating	strengths and needs of all	students, and leads to high levels of student engagement and inquiry.	
	Highly Effective	 a) Teachers and students create environments by which students are citizens of their class and there is a common understanding of how one is treated, treats others and contributes to positive reinforcements of behaviors by using behavioral expectations that are explicitly taught. b) Teachers across the school use strategies that acknowledge diverse groups of students, provide access to learning and social opportunities, and encourage students to have a voice in their educational experience. c) Teachers and students stimulate deep levels of thinking and questioning through the use of instructional materials that contain high levels of text and content complexity. 	
	Effective	a) Teachers create environments by which there is a common understanding and recognition of acceptable and safe behaviors by using behavioral expectations that are explicitly taught. b) Teachers use strategies that are sensitive to diverse groups of students and their needs, which provide access to learning and social opportunities. c) Teachers stimulate student thinking by asking questions that relate to instructional materials that contain high levels of text and content complexity.	
	Developing	a) Teachers put forth a plan for acceptable student behaviors that is inconsistently recognized by students.b) Some teachers provide opportunities to acknowledge diverse groups of students.c) Teachers ask questions that relate to generic instructional materials and foster a compliant classroom environment.	
	Ineffective	 a) Teachers do not have an established set of expectations for student behavior. b) Teachers' strategies are not sensitive to students' needs and limit learning and social opportunities. c) Teachers ask lower-order thinking questions that do not garner student engagement. 	
Please indicate the evidence used to determine the rating. Check all that apply. Classroom Observations – # Visited:22		Interviews with Students – #: Interviews with Support Staff – #: _5 Interviews with Teachers – #: 35	
If the SC	P rating is Effective , De	eveloping or Ineffective, please provide a response in the areas below.	
Actions in this area to be taken to		Continue to support safe and orderly school environment with clear expectations and high instructional expectations. Hillcrest was removed from the list Persistently Dangerous Schools	
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels. District supports safe schools by having building work alongside Director of Safe Hillcrest School has a school security officer daily. Emergency procedures and protocols are up to date. Monthly district health/safety meetings. Monthly building health/safety meetings.		Emergency procedures and protocols are up to date. Monthly district health/safety meetings.	
Describe the professional development activities planned to support the implementation of the actions in this area. Lunch monitor training- BOCES consultants as well as Sanctuary Training Emergency drills- fire drills (8 in the fall)- two lockdown drills already completed			

	Statement of Practice 4.5:		
Rating	Teachers use a variety of data sources including screening, interim measures and progress monitoring to inform lesson planning		monitoring to inform lesson planning,
	develop explicit teacher plans and foster student participation in their own learning process.		
	Highly Effective	a) Teachers use summative and formative assessments including screening, progress monitoring, interim measures and outcome assessments to develop highly dynamic and responsive plans, based on students' strengths and needs. b) Teachers use a wide variety of relevant data sources to create robust lesson plans that account for student grouping and to determine the appropriate intensity and duration of instruction. c) Teachers provide frequent and relevant feedback to students based on the analysis of timely data, and students draw on the feedback so that they can reflect, adjust and assess their own progress.	
	Effective	a) Teachers utilize data sources and analyze the information provided from such sources to inform instructional decision-making, including student grouping and instructional strategies. b) Teachers use targeted plans to adjust student grouping and instructional strategies based on data for most students. c) Teachers provide frequent feedback to students based on the analysis of timely data and provide students with their next steps.	
	Developing	a) Teachers utilize data sources to inform instructional decisior b) Teachers have action plans for adjusting student groupings, provide targeted intervention for students requiring additional c) Teachers provide data-based feedback to students.	but the plans lack specificity and do not
	Ineffective	 a) Teachers do not use assessments to inform instructional decision-making. b) Teachers do not use their action plans for grouping and adjusting their instruction, or they do not have action plans. c) Teachers do not use data to provide feedback to students, which makes the feedback inadequate. 	
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Docu Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: 35 Interviews with Parents/Guardians – #: 10 Other: School Learning Team & LAP Team	iments Reviewed:
If the SC	P rating is Effective , D	eveloping or Ineffective, please provide a response in	n the areas below.
Actions in this area to be taken to improve the identified subgroup(s) student performance levels. Time imple need Sele mee Prov. A Report of the identified subgroup(s) Report of the identified subgroup (e.g. Increspond		Time is scheduled (Weekly) to meet as grade levels to share an implementation with students, provide adaptations as necessal needs of students. Select Engage NY demonstration videos, Teacher Channel videomeetings. Provide for technology integration as additional supports: Acquire additional Eno Boards, I-Pads, E-Books and other teeen Research resources to support ELA and Math module implee (e.g., IXL, Star Fall, etc.). Request free, sample subscriptions to Increase use of Raz-Kids both in-school at home Post ELA and Math objectives in all classrooms Tier 2 Interventions in Classrooms in small groups	d review ELA modules, prepare for ry, procure alternate materials to meet os and schedule for sharing at faculty chnology as appropriate.
used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		Module resources – ELA & Math Reallocating textbook funds for purchasing module resource Needs assessment will be completed to identify and close g Judy Thau of A to Z Resources will work with our school librari Math grade level leadership team reviews Math modules w Modules as they are released. Develop list of additional resour	aps in appropriate fiction materials: ian to accomplish this. eekly : unpack, unwrap, understand Math
Describe the professional development activities planned to support the implementation of the Tier 2 interventions under RTI - Principal and Reading Teachers using materials from FCRR http://www.fcrr.org/ Teacher's College Reading Assessment training		s using materials from FCRR	

actions in this area.	Fountas & Pinnel Benchmark Assessment training
	Analyzing Running Records training
	Dissemination of materials from Engage NY
	Aimsweb Math training on using screening protocol
	Summer Training for teachers (voluntary institute)

Tenet 5 - Student Social and Emotional Developmental Health: The school community identifies, promotes, and supports social and emotional development by designing systems and experiences that lead to healthy relationships and a safe, respectful environment that is conducive to learning for all constituents.			
Rating	Statement of Practice 5.2:	: development of overarching systems and partnerships that support and sustain social and emotional	
	Highly Effective	a) A deliberate system has been established that allows each child to be well known by a designated adult who coordinates social and emotional developmental health needs in a system that positively reinforces academic success for all students. b) There is a strategic and comprehensive system for referral and support for all students that effectively addresses barriers to social and emotional developmental health and academic success. c) The school strategically uses data to identify areas of need and leverages internal or external resources and cultivates partnerships that strongly impact the social and emotional developmental health of students.	
	Effective	a) A system has been established that allows each child to be known by a designated adult who coordinates social and emotional developmental health needs. b) There is a system for referral and support for all students that addresses barriers to social and emotional developmental health and academic needs. c) The school uses data to identify areas of need and cultivates partnerships that impact student social and emotional developmental health.	
	Developing	 a) The school is developing a system to address the social and emotional developmental health needs of students. b) The school is developing a system of referral and support that addresses the social and emotional developmental health and academic success of students. c) The school use of data identifies surface areas of need connected to the social and emotional developmental health of students. 	
	Ineffective	a) The school does not have a system to coordinate the social and emotional developmental health needs of students.b) The school does not have a system of referral and support, or the system in place is ineffective.c) The school does not use data to identify student areas of need connected to social and emotional developmental health.	
Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: _5 Interviews with Teachers – #: 35 Interviews with Parents/Guardians – #: 10 Other: School Learning Team & LAP Team		Interviews with Students – #: Interviews with Support Staff – #: _5 Interviews with Teachers – #: 35 Interviews with Parents/Guardians – #: 10	
If the SC	OP rating <u>is</u> Effective , D	eveloping or Ineffective, please provide a response in the areas below.	
Actions in this area to be taken to improve the identified subgroup(s) student performance levels. Continue referral process to IST and to WJCS (Westchester Jewish Community Service Family Ties Continue Check and Connect (student to staff for daily check-in) Continue work with Sanctuary consultant		Continue Check and Connect (student to staff for daily check-in) Continue work with Sanctuary consultant	
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels. Grant funded Sanctuary consultant Collaboration with Peekskill Police (bully prevention training, DARE Program)			
developm support th	escribe the professional Sanctuary Training for core team and staff and students – 2012-2015 evelopment activities planned to apport the implementation of the ctions in this area.		

	Statement of Practice 5.3:		
Rating		systematically promotes a vision for social and emotional developmental health that is connected to	
	learning experiences and re	esults in building a safer and healthier environment for families, teachers and students.	
	Highly Effective	 a) All school constituents can articulate a shared understanding of skills and behaviors that demonstrate social and emotional developmental health and how those behaviors are linked and lead to academic success. b) There is a rigorous and coherent curriculum/program in place that teaches supports and measures social and emotional developmental health for students that results in all students demonstrating these skills and articulating a sense of belonging and ownership in the school community. c) There is a deliberate professional development plan that builds adult capacity to facilitate learning experiences and to support social and emotional developmental health for all students, resulting in a safe and healthy environment that is conducive to learning across the school community and impacts student academic success. 	
	Effective	a) All school constituents can articulate the skills and behaviors that demonstrate social and emotional developmental health and lead to academic success. b) There is a curriculum/program in place that teaches supports and measures social and emotional developmental health for students that results in a significant number of students demonstrating these skills. c) There is professional development in place that builds adult capacity in supporting students' social and emotional developmental health that result in a safe, respectful learning community.	
\boxtimes	Developing	 a) The school is developing an understanding of the skills and behaviors connected to social and emotional developmental health and how those behaviors are linked to academic success. b) The school is developing a curriculum/program to teach, support, and measure social and emotional developmental health for students, or there is a curriculum in place that is not clearly aligned to defined outcomes. c) The school is developing supports to build adult capacity in terms of supporting students' social and emotional developmental health. 	
	Ineffective	a) The school has not identified skills and behaviors connected to social and emotional developmental health. b) The school does not have a curriculum or program in place to support social and emotional developmental health. c) The school does not provide professional development to support staff and faculty in supporting the social and emotional developmental health of students.	
determine Check all th		Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: 35	
If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.			
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		The school is developing a written curriculum/program to teach, support, and measure social and emotional developmental health for students, or there is a curriculum in place that is not clearly aligned to defined outcomes.	
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		District support to align a curriculum from pre-k-grade 5 (elementary schools) for social and emotional developmental health.	
Describe the professional development activities planned to support the implementation of the actions in this area.		Staff to be trained using a curriculum- (Sanctuary) for student social and emotional developmental health	

	Statement of Practice 5.4:		
Rating	, , ,		
	ownership that leads to greater student outcomes.		
	Highly Effective	 a) Across the school community, students are able to express that they feel safe, supported in their social and emotional developmental health growth, and have a voice in decisions that impact their lives as students (as developmentally appropriate). b) Across the school community, teachers articulate their investment in the school vision and how they have a voice in decisions that impact the school environment and student learning. c) Across the school community, parents are able to express how their children have demonstrated growth as a result of the school's social and emotional developmental health support and how this support is tied to the school's vision and students' needs. 	
\boxtimes	Effective	a) Across the school community, students express that they feel safe and supported in their social and emotional developmental health growth. b) Across the school community, teachers are able to articulate the school vision and how it is connected to student social and emotional developmental health and the role teachers play in achieving that vision. c) Across the school community, parents are able to express the work the school does that is linked to the social and emotional developmental health of their children and how this support is tied to the school's vision.	
	Developing	a) Students express that the school supports their social and emotional developmental health, but they do not consistently feel safe—or students express that they feel safe but are unaware of where to turn for social and emotional supports. b) Among teachers, there is uncertainty regarding their role in supporting students' social and emotional developmental health, and how it ties into the school vision or the limited awareness of the vision hinders teachers from making meaningful connections to student support. c) Parents are able to express how the school provides levels of social and emotional developmental health supports to students, but there isn't a clear understanding of how the support connects to the school's vision.	
	Ineffective	a) Students express that they do not feel safe and supported in their school community. b) Teachers are unable to articulate the school's vision connected to social and emotional developmental health and/or do not express their role in supporting students. c) Parents are unable to express the school vision connected to social and emotional developmental health and/or express that they do not feel their children are supported.	
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Documents Reviewed: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #: Interviews with Parents/Guardians – #: Other: School Learning Team & LAP Team	
If the SOP rating is Effective, Developing or Ineffective, please provide a response in the areas below.		eveloping or Ineffective, please provide a response in the areas below.	
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Continue to foster a climate and culture of safety and security for staff and students. PBIS initiatives are thriving and students are acknowledged for following the 3 "Bees"- Be safe, Be respectful, Be responsible	
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		PBIS resources to help fund reward system Technology support for PBIS referral data Support for continuation of full time school social worker and psychologist	
Describe the professional development activities planned to support the implementation of the actions in this area.		PD for new staff regarding PBIS system Updates to staff handbook regarding PBIS Sanctuary Training	

Rating	Statement of Practice 5.5: The school leader and student support staff work together to develop teachers' ability to use data to		
nating	respond to students' socia	l and emotional developmental health needs, so studer	nts can become academically and socially successful.
		a) The school leader and student support staff work o	, , , , , , , , , , , , , , , , , , , ,
		incentivize teachers' use of a wide variety of data to a	
	Highly Effective	developmental health needs that align to academic a	
	The street street	b) The school leader provides time and space for teac	
		comprehensive action plan is developed and implement	ented, so students can become academically and
		socially successful.	
		a) The school leader and student support staff work v	
	Eff. att.	use data to address students' social and emotional de	evelopmental health needs that align to academic
	Effective	and social success.	sateff assurb and to use data to affectively address
		b) The school leader and student support staff expect	t starr members to use data to effectively address
		student needs.	use data to address students' social and emotional
	Dovoloning	a) The school leader encourages specific teachers to u	use data to address students social and emotional
	Developing	developmental health needs. b) The school leader is developing support systems to	anddrace the staff's ability to meet student needs
		a) The school leader has not prioritized the need for s	
	Ineffective	use data to address students' social and emotional de	
	menective	b) The school has no specific plan to support staff efforts	
		Classroom Observations – # Visited: 22	Documents Reviewed:
Please inc	licate the evidence used to	Interviews with Students – #:	
determine	e the rating.	Interviews with Support Staff – #: _5	
Check all th	nat apply.	Interviews with Teachers – #: 35	
		Interviews with Parents/Guardians – #: 10	
16.1 0.0		Other: School Learning Team & LAP Team	
If the SC	op rating <u>is</u> Effective , D o	eveloping or Ineffective, please provide a res	
		Time is scheduled (Weekly) to meet as grade levels to	
		implementation with students, provide adaptations a	s necessary, procure alternate materials to meet
		needs of students.	
		Select Engage NY demonstration videos, Teacher Cha	nnel videos and schedule for sharing at faculty
		meetings.	
Actions in	this area to be taken to	Provide for technology integration as additional supp	
	he identified subgroup(s)	Acquire additional Eno Boards, I-Pads, E-Books an	
	erformance levels.	Research resources to support ELA and Math mod	
		(e.g., IXL, Star Fall, etc.). Request free, sample subscri	ptions to review and assess.
		Increase use of Raz-Kids both in-school at home	
		Post ELA and Math objectives in all classrooms	
		Tier 2 Interventions in Classrooms in small groups	
Describe the district resources to be		Module resources – ELA & Math	
used to implement the actions in		Reallocating textbook funds for purchasing module	e resources
this area to improve the identified		 Needs assessment will be completed to identify ar 	
subgroup(s) student performance		Judy Thau of A to Z Resources will work with our sch	
levels.		 Math grade level leadership team reviews Math m 	
ieveis.		Modules as they are released. Develop list of addition	
		Tier 2 interventions under RTI - Principal and Reading	, ,
Describe the professional development activities planned to support the implementation of the actions in this area.		http://www.fcrr.org/	5
		Teacher's College Reading Assessment training	
		Fountas & Pinnell Benchmark Assessment training	
		Analyzing Running Records training	
		Dissemination of materials from Engage NY	
		Aimsweb Math training on using screening protocol	

Tenet 6 - Family and Community Engagement: The school creates a culture of partnership where families, community members and school staff work together to share in the responsibility for student academic progress and social-emotional growth and well-being.		
Rating	Statement of Practice 6.2: The school atmosphere is v	
	Highly Effective	a) The school is a welcoming space and is responsive to families and community members and collaboratively designs an open-door policy to ensure appropriate access to school leaders and staff. b) The school community proactively cultivates trusting and respectful relationships with diverse families and community stakeholders. c) The school provides support to families by creating diverse and meaningful opportunities for volunteering and engaging with the school using multiple points of entry focused on student learning and development.
	Effective	a) The school is a welcoming space and is responsive to families and community members and designs an open-door policy to ensure appropriate access to school leaders and staff. b) The school community espouses a trusting and respectful relationship with diverse families and community stakeholders. c) The school offers families opportunities for volunteering and engaging with the school focused on student learning and development.
	Developing	a) The school welcomes families and provides opportunities to engage with staff during select times throughout the year. b) The school community encourages relationships with families and community stakeholders who are consistently visible/vocal at the school or whose children are in immediate need. c) The school delegates promoting volunteer opportunities to the parent association or other involved families at the school.
	Ineffective	a) The school is welcoming to parents who can access English and parents who initiate the relationship.b) The school community does not prioritize relationships with families or the community.c) There are no efforts made to promote volunteers opportunities.
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #:35 Interviews with Parents/Guardians – #: 20 Other:
If the SOP rating is Effective , Developing or Ineffective , please provide a response in the areas below.		
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Continue to welcome parents and family members to school on a daily and monthly basis with special invites; open- access to the principal to address concerns; opportunities to see teachers for conferences or to see student work and performances (school and classroom level)
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		District/ building includes all students in all activities – no event is exclusive
Describe the professional development activities planned to support the implementation of the actions in this area.		Staff works at faculty conferences and PTO and SEPTO meetings to support this goal.

	Statement of Practice 6.3:	
Rating		ctive planning and reciprocal communication with family and community stakeholders so that students'
	strength and needs are identified and used to augment learning.	
	Highly Effective	a) The school staff respects, acknowledges, and validates the diversity of the existing knowledge and culture held by families and community members and provides a space to celebrate the diversity. b) The school staff provides opportunities for purposeful, strategic and authentic dialogue about school achievement, development and improvement in all pertinent languages so that all parents can participate in the dialogue. c) The school staff regularly communicates and solicits family feedback concerning student achievement, needs, issues and concerns using multiple, interactive communication paths in all pertinent languages so that student achievement is increased.
	Effective	 a) The school staff respects and acknowledges the diversity of the existing knowledge and culture held by families and community members. b) The school staff communicates about school issues and concerns in all languages so that all parents are aware of the communication. c) The school staff regularly communicates with families concerning student achievement information using multiple tools in all pertinent languages so that student achievement is increased.
	Developing	 a) The school staff is aware of the diverse culture and is developing a plan to cultivate an understanding of the diversity and needs of the community. b) The school staff sends communications out to families and provides translations upon request. c) The school disseminates information to families about students during scheduled parent-teacher conferences and provides translations upon request.
	Ineffective	 a) The school staff has not made efforts toward recognizing all cultural groups that make up their community. b) The school staff communicates with families without considering translation needs. c) The school sends summative student information to families at the end of the year and does not consider translation needs.
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Interviews with Students – #: Interviews with Support Staff – #: Interviews with Teachers – #:35 Interviews with Parents/Guardians – #: 20 Other:
If the SC	OP rating is Effective , De	eveloping or Ineffective, please provide a response in the areas below.
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Continue to provide translation where necessary for parents and families
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		Bilingual staff gives of their time and expertise to engage our non-English speaking community. Continue to hire bilingual staff whenever possible.
Describe the professional development activities planned to support the implementation of the actions in this area.		All parents are invited and encouraged to join committees and attend school functions. Translation is available.

	Statement of Practice 6.4:		
Rating	The entire school commun	ity partners with families and community agencies to promote and provide professional development	
	across all areas (academic	and social and emotional developmental health) to support student success.	
		a) The school builds partnerships and creates opportunities that link and engage all families with the	
	Highly Effective	community to support student learning and growth.	
Ш	Highly Effective	b) The school provides professional development for all school staff on how to actively seek and sustain	
		healthy partnerships with families and community organizations that is linked to student needs.	
		a) The school makes connections between families and the community to support student learning and	
\square	Effective	growth.	
		b) The school provides professional development for targeted school staff on how to actively seek and	
		sustain healthy partnerships with families and community organizations that is linked to student needs.	
		a) The school shares information with families regarding community resources.	
Ш	Developing	b) The professional development for targeted school staff is inclusive of information on how staff can	
		seek partnerships with families.	
		a) The school does not have partnerships that link families with the community and does not share community resources to support student learning.	
	Ineffective	b) The school does not provide professional development for staff concerning developing partnerships	
		with families and/or the community.	
		Classroom Observations – # Visited: Documents Reviewed:	
Please ind	licate the evidence used to	Interviews with Students – #:	
determine	e the rating.	Interviews with Support Staff – #: _5_	
Check all th	nat apply.	Interviews with Teachers – #: 35	
		Interviews with Parents/Guardians – #: 20	
		Other:	
If the SC	OP rating is Effective De	eveloping or Ineffective, please provide a response in the areas below.	
ii tiic 5c	Tating 15 Enective, De	cveloping of menective, piease provide a response in the areas below.	
		Continue to partner with Westchester Department of Social Services, Hudson River Health Center,	
		Family Services of Westchester and Andrus Children's Services to provide wrap-around services for	
	this area to be taken to	students outside of school	
	he identified subgroup(s)	Continue to and increase the use of Public Information Officer to disseminate information to parents.	
student performance levels.		Use family University to train parents.	
		Continue to grow the Hillcrest Community School Initiative	
Describe the district resources to be		Family University parent Coordinator	
used to implement the actions in		Hillcrest Community School Initiative Director	
this area to improve the identified			
subgroup(s) student performance			
levels.			
Describe t	he professional		
	ent activities planned to		
support the implementation of the			
actions in this area.			

	Statement of Practice 6.5:		
Rating	The entire school shares da	ata in a way that empowers and encourages families to use and understand data to promote dialogue	
	between parents, students	s, and school constituents centered on student learning and success.	
	Highly Effective	a) The school community provides a wide range of learning opportunities for families and community members to elevate their understanding of student and school data. b) The entire school community shares data in a way in which families can understand student learning needs and successes so that they can proactively advocate and partner with the school around student support and sustainability.	
	Effective	a) The school community provides a wide range of learning opportunities for families to elevate their understanding of student data. b) The school community shares data in a way in which families can understand student learning needs and successes and are encouraged to advocate around student support and sustainability.	
	Developing	a) The school community provides learning opportunities for families who actively seek to understand their student data.b) The school community shares data and families can access it to understand student learning needs and successes.	
	Ineffective	 a) The school community does not provide learning opportunities for families to understand student data. b) The school community shares data in a way that limits the way in which families understand student learning and needs. 	
Please indicate the evidence used to determine the rating. Check all that apply.		Classroom Observations – # Visited: Documents Reviewed: Documents Reviewed: Interviews with Students – #: Interviews with Teachers – #:35 Interviews with Parents/Guardians – #: 20 Other:	
If the SC	P rating is Effective , De	eveloping or Ineffective, please provide a response in the areas below.	
Actions in this area to be taken to improve the identified subgroup(s) student performance levels.		Parent teacher conferences PTO Meetings Family Literacy and Math Nights Parent University Training sessions Continued uses of Student-interest surveys include strengths (my child is good at) and weakness to be filled out by parents, "other learning concerns" categories.	
Describe the district resources to be used to implement the actions in this area to improve the identified subgroup(s) student performance levels.		Social Worker, Teachers, Principal to offer workshops on CCLS	
Describe the professional development activities planned to support the implementation of the actions in this area.		Resources on Engage NY National PTA website for parent education on CCLS	

Describe the process used to develop this plan pursuant to CR100.11.
After being notified by Patti Slobogin, Ph.D., Coordinator, Lower Hudson Special Education Technical Assistance & Support Center, Putnam Northern Westchester BOCES that Hillcrest Elementary had remained on the list of schools identified as a LAP school by the state of New York, our building team was reviewed all relevant state information regarding the LAP designation, specifically the Diagnostic Self-Review Document and the enclosed rubric. Staff members were asked to review the DSDTE document and rate each tenet, as were a group of parents. Students completed a survey about their perception of safety and security. Based on information provided, the document was completed, reviewed by team and sent to the Superintendent's office prior to being submitted for BOE approval. Once approved, document will be linked to the District and school websites.

Provide any additional information that is relevant to the Local Assistance Plan but is not addressed in the tenets and/or SOPs.
and/or sors.